

Board of Directors (In Public)

Item 1.10

Subject: Chief Executive's Report
Date of Meeting: Tuesday 27th September 2022
Presented by: Jane Tomkinson, Chief Executive
Purpose of Report: To Note

BAF Reference	Impact on BAF
All	The report updates on a range of issues.

Level of assurance (please tick one) <i>To be used when the content of the report provides evidence of assurance</i>					
✓	Acceptable assurance Controls are suitably designed, with evidence of them being consistently applied and effective in practice	<input type="checkbox"/>	Partial assurance Controls are still maturing – evidence shows that further action is required to improve their effectiveness	<input type="checkbox"/>	Low assurance Evidence indicates poor effectiveness of controls

1. Liverpool Clinical Services Review

The Liverpool Clinical Services Review has explored, through an opportunities analysis workshop, those areas that have greatest potential for collaboration.

It is expected that the following prioritised areas, subject to Partnership approval, will include

- improving population health by providing more anticipatory care. (Prevention)
- improving access across emergency pathways which will include Acute Coronary Syndrome (ACS)
- levelling up performance in Cancer and Cardiovascular Care.
- Reducing risk within Women's Maternity services.

The Partnership Board meets before the end of the month and aims to confirm the priorities and next steps including how this work maps to existing One Liverpool priorities including healthy families , long term conditions , disability , complex lives and frailty.

2. CMAST workstreams update

Boards are currently discussing the draft memorandum of understanding and joint collaborative working arrangements which will lead to the establishment of a committee in common. Further work is needed on establishing the 'rules of engagement' and how individual organisations will be held to account and supported as appropriate.

Workstreams continue with a more structured PMO support – please see Appendix for the most recent update.

3. LUFT new hospital clinical services configuration

The move to the new hospital commences 28th September; in parallel a number of key service transfers re planned:

North Mersey, Stroke	Aintree	25 th September
Vascular (Royal)	Aintree	11 th October
Nephrology (Aintree)	Royal	15 th October
Liver & Colorectal (Aintree)	Royal	18 th October
Urology (Aintree & Broadgreen)	Royal	18 th October
Emergency General Surgery	Royal	TBA

The overall aim is to split the sites:

- Aintree – Emergency, trauma
- Royal – Planned care and specialist
- Broadgreen – Elective

Although the new Royal will have fewer beds, 24 assess and discharge beds are being created at the Broadgreen site with 90 assessment beds to aid flow at the Royal plus it is anticipated that 300 beds will be impacted by control of infection issues on all single rooms.

Issues for LHCH

- Supporting the move of 28 Cardiology beds to floor 6.
- Supporting the move of vascular, then ongoing collaboration options.
- Moving at pace with single service model particularly ACS pathway

4. Patient Safety Incident Response Framework

The final Patient Safety Incident Response Framework was published on 16th August 2022. The Trust has continued to engage with the national updates and feedback from pilot sites over the last 2 years to build an insight into the implications and actions needed to implement the framework.

The national Patient Safety Strategy sets out what the NHS will do to achieve its vision to continuously improve patient safety. One part of the strategy is the introduction of the Patient Safety Incident Response Framework (PSIRF) which will replace the Serious Incident Framework which has been in place since 2015.

Implementation of PSIRF will not be achieved by a change in policy alone, as it requires work to design a new set of systems and processes, along with a cultural change in the way organisations identify and investigate incidents. Organisations are expected to transition to PSIRF within 12 months of its publication, and transition should be completed by Autumn 2023.

A detailed implementation plan is being developed and governance arrangements confirmed, with the Quality Committee proposed as the route for assurance to the Board of Directors.

5. EPRR Core Standards

The Trust is in the process of completing the self-assessment against the Emergency Preparedness, Resilience and Response Core Standards. The core standards:

- Enable health agencies across the country to share a common approach to EPRR
- Allow coordination of EPRR activities according to the organisation's size and scope
- Provide a consistent and cohesive framework for EPRR activities
- Inform the organisation's annual EPRR work programme

The LHCH self-assessment will be signed off by the designated emergency accountable officer (Director of Risk and Improvement) prior to submission for peer review at the end of September. The outcome of the assessment will be formally reported to the Board in November 2022.

6. Towards Excellence Finance Accreditation

The Trust has successfully achieved level 2 re-accreditation for the North West Skills Development Network Towards Excellence Finance Accreditation Standards. This is a significant achievement for LHCH, and represents the extensive contribution made by our finance team.

The achievement of level 2 confirms a high level of sustained performance, with LHCH demonstrating an overall culture that is innovative and consistently supportive of the development of the finance capability throughout the organisation.

LHCH Level 2 accreditation has been approved through the North West SDN Towards Excellence Finance Assurance Group for ratification at the next Finance Leadership Council meeting.

7. Update on HSJ Awards

We are delighted to confirm that the Trust has been shortlisted for two awards: Trust of the Year and Staff Wellbeing Initiative. Our presentations to the judging panel are scheduled for 26th and 30th September respectively with the outcome notified at the HSJ ceremony on the 17th November 2022.

8. Estates Strategy Update

A first draft of the Estates Strategy has been received from the consultants. Further work is now needed to refine the options for LHCH and to align to any notified plans of the Integrated Care Board. The Estates Strategy will form part of the Strategy Day in October 2022 and be formally presented to the Board of Directors in November 2022.

9. Liverpool Health Partners

Board members have been briefed about the change to the running, delivery and vision of the Liverpool Health Partnerships which were instigated at a Partnership Board meeting in December 2021. Since this time, partners have met regularly to discuss the options and opportunities to reshape and refocus LHP.

The LHCH Committee of the Board Hosted Organisations (CoBHO) met on the 12th September 2022 to receive a formal update including the implications for LHCH as the host organisation for LHP. The hosting SLA was originally due to end in February 2023 and the Trust has agreed to extend this to the end of March 2023 to align with the new financial year and partners are exploring future hosting arrangements. The progress regarding the organisational change was noted at the CoBHO meeting with the Trust and other partners supporting the at risk LHP staff to secure suitable alternative roles. A further paper is planned for the LHCH Nomination and Remuneration Committee (Executives) on the 27th September 2022 regarding any redundancy proposals.

10. Recommendations

The Board of Directors are asked to review the content of this report.